

#### **AGM Themes**

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#### 2015 Financials

| AUD '000   | 2015    | 2014   | Variance |
|--|---------|--------|----------|
| Revenue  | 107,243 | 89,487 | 17,756   |
| Net fee income                                   | 45,994  | 39,913 | 6,081    |
| Earnings before tax (before restructuring costs) | 1,658   | 918    | 740      |
| Net profit after tax                             | 1,006   | (144)  | 1,150    |
| Basic EPS  | 1.71    | (0.27) | 1.98     |
| Net cash *                                       | 6,534   | 5,222  | 1,312    |
| Net assets                                       | 13,204  | 11,728 | 1,476    |

<sup>\*</sup> No debt

## Geographic Review: Australia

- Reasonable revenue and profit growth
- Highly competitive market but specialisation works
- 80 consultants offices Sydney, Parramatta, Melbourne, Brisbane
- Key disciplines:
  - information technology
  - accounting / banking / finance
  - executive search/interim management
- 47% of NFI from contracting







Accounting and business support



Executive search and interim management

## Geographic Review: Asia

- Good revenue growth profit lagged somewhat due to new offices
- Diverse market characteristics, each requiring bespoke strategy
- 80 consultants across Hong Kong, Singapore, Kuala Lumpur, Tokyo
- Developing some contracting income in certain segments
- Key disciplines:
  - information technology
  - accounting / banking / finance
  - marketing / sales

### Geographic Review: London

- 10% revenue growth, best post-GFC profit
- Huge market Ambition positioned mostly with mid-sized clients
- 32 consultants based central London
- Recruiting in accounting, operations and marketing in:
  - professional services
  - finance and banking

### 2016 Focus / Growth Opportunities

- Continue with 'inch wide, mile deep' strategy
- Growing contracting in all markets
- MDec licence in Malaysia
- Investment in learning and development
- Employment brand improving
- Innovation program
- Corporate overheads relatively fixed leverage

#### Remuneration

- Remuneration of Key Management Personnel and country Managing Directors reviewed by the Remuneration, HR and Nominations Committee
- LTI scheme for country Managing Directors with performance and service components. Existing scheme comprises performance hurdles over 4 tranches as follows:
  - 1. 1st July to 31st December 2014 EPS at least 0.5c
  - 2. 1st January to 31st December 2015 EPS at least 1.0c
  - 3. 1st January to 31st December 2016 EPS at least 2.0c
  - 4. 1st January to 31st December 2017 EPS at least 3.0c
- An additional tranche has been added as follows:
  - 1. 1st January to 31st December 2018 EPS at least 4.0c

#### Remuneration

- As Group CEO, Nick Waterworth STI approved by the Board based on performance hurdles and only after dividend to shareholders
- Two Directors Nick Waterworth and Paul Young stand for re-election and endorsed by the Board
- Committed to fostering diversity in our workforce
- Ambition has also recently created a new division known as Gender Diversity to provide a core focus for clients on an area of recruitment that is growing in both awareness and need
- Board remuneration for NEDs unchanged for the 8<sup>th</sup> year in a row

# QUESTIONS?