# 2020 - 21 Compliance Program

Submitted by:

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Contracting Employment Services Pty Ltd (ABN:32087963960)

Ambition Corporate Services Pty Ltd (ABN:69089152358)

# **#Workplace overview**

#### **Policies and strategies**

1: Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

equality in the fellowing areas.	
Recruitment	Yes(Select all that apply)
Yes	Policy Strategy
Retention	Yes(Select all that apply)
Yes	Strategy
Performance management processes	Yes(Select all that apply)
Yes	Strategy
Promotions	Yes(Select all that apply)
Yes	Strategy
Talent identification/identification of high potentials	Yes(Select all that apply)
Yes	Strategy
Succession planning	Yes(Select all that apply)
Yes	Strategy
Training and development	Yes(Select all that apply)
Yes	Policy Strategy
Key performance indicators for managers relating to gender equality	No(Select all that apply)
No	Not a priority

2: Do you have formal policy and/or formal strategy in place that support gender equality overall? Yes(Select all that apply)

...Yes Policy Strategy

3: If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

#### **Governing bodies**

Yes, same as local ultimate parent organisation(
The local ultimate parent's governing body
details must be reported against the local
ultimate parent. The information is not required
to be entered again for subsidiary organisations

	even if it is reported in a different submission group.)
11.1: Confirm how the ultimate parent's governing body/ies are being reported:	It is reported as part of this submission group.
Contracting Employment Services Pty Ltd	
Ambition Corporate Services Pty Ltd	

<sup>2:</sup> If your organisation would like to provide additional information relating to governing bodies and gender equality in your workplace, do so below.

# #Action on gender equality

#### **Gender pay gaps**

1: Do you have a formal policy and/or formal strategy on remuneration generally?

Yes(Select all that apply)

\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
Yes	Policy Strategy
1.1: Are specific pay equity objectives included in your formal policy and/or formal strategy?	No(Select all that apply)
No	Not a priority

2: Did your organisation receive JobKeeper payments?

2.1: Please indicate which months in the

Yes

reporting period your organisation received JobKeeper payments:  April 2020	Yes -
May 2020	Yes
June 2020	Yes
July 2020	Yes
August 2020	Yes
September 2020	Yes
October 2020	No
November 2020	No

No

Yes

Yes Yes

3: What was the snapshot date used for your Workplace Profile?

31-Mar-2021

...December 2020

...January 2021

...February 2021

...March 2021

4: If your organisation would like to provide additional information relating to gender pay gaps in your workplace, please do so below.

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1: Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)?  No(Select all that apply)		
No	Not a priority	
Other (provide details)		
2: If your organisation would like to provide additing pay equity in your workplace, please do so below	- · · · · · · · · · · · · · · · · · · ·	
Employee consultation		
1: Have you consulted with employees on issues No(Select all that apply)	concerning gender equality in your workplace?	
No	Not a priority	
2: If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.		

# #Employee work/life balance

#### Flexible working

1: Do you have a formal policy and/or formal strategy on flexible working arrangements?

Yes(Select all that apply)

Yes(Select all that apply)	
Yes	Policy Strategy
A business case for flexibility has been established and endorsed at the leadership level	Yes
Leaders are visible role models of flexible working	Yes
Flexible working is promoted throughout the organisation	Yes
Targets have been set for engagement in flexible work	No(Select all that apply)
No	Not a priority
Targets have been set for men's engagement in flexible work	No(Select all that apply)
No	Not a priority
Leaders are held accountable for improving workplace flexibility	Yes
Manager training on flexible working is provided throughout the organisation	Yes
Employee training is provided throughout the organisation	Yes
Team-based training is provided throughout the organisation	Yes
Employees are surveyed on whether they have sufficient flexibility	Yes
The organisation's approach to flexibility is integrated into client conversations	Yes
The impact of flexibility is evaluated (e.g. reduced absenteeism, increased employee engagement)	Yes
Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel	Yes
Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body	Yes

	Other (provide details)	No
2:	Do you offer any of the following flexible working	
	Flexible hours of work	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available
	Compressed working weeks	No(You may specify why the above option is not available to your employees.)
	No	Not a priority
	Time-in-lieu	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available
	Telecommuting (e.g. working from home)	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available
	Part-time work	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available
	Job sharing	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available
	Carer's leave	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available
	Purchased leave	No(You may specify why the above option is not available to your employees.)
	No	Not a priority
	Unpaid leave	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available

3: Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above?

Yes

4: Were managers in your organisation allowed to make INFORMAL flexible working arrangements with their team members in response to the COVID-19 pandemic?

Yes, ALL managers

5: Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce compared to pre-COVID-19?

Yes, for both women and men

6: If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below.

# #Employee support

#### Paid parental leave

1: Do you provide employer funded paid parental leave regardless of carer's status (i.e. primary/secondary) in addition to any government funded parental leave scheme?

	,	(using the primary/secondary carer definition)
parental leave	rovide employer funded paid e for primary carers in addition ment funded parental leave	Yes(Please indicate how employer funded paid parental leave is provided to the primary carers.)
employer-fund	indicate whether your ded paid parental leave for s is available to:	All, regardless of gender
	indicate whether your ded paid parental leave for s covers:	Birth Adoption Surrogacy Stillbirth
	you pay employer funded leave to primary carers?	As a lump sum payment
contribution to	pay superannuation your primary carers while arental leave?	No
employer fund	any weeks (minimum) of ded paid parental leave for s is provided?	4
workforce has	oportion of your total s access to employer funded leave for primary carers, uals?	31-40%
parental leave	rovide employer funded paid e for secondary carers in y government funded parental e?	Yes(Please indicate how employer funded paid parental leave is provided to the secondary carers.)
employer-fund	indicate whether your ded paid parental leave for rers is available to:	All, regardless of gender
	indicate whether your ded paid parental leave for rers covers:	Birth Adoption Surrogacy Stillbirth
	you pay employer funded leave to secondary carers?	As a lump sum payment

1.2.d: Do you pay superannuation contribution to your secondary carers while they are on parental leave?	Yes, on employer funded parental leave
1.2.e: How many weeks (minimum) of employer funded paid parental leave for secondary carers is provided?	1
1.2.f: What proportion of your total workforce has access to employer funded paid parental leave for secondary carers, including casuals?	30-40%

2: If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

#### **Support for carers**

1: Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes(Select all that apply)
...Yes
Strategy

2: Do you offer any of the following support mechanisms for employees with family or caring responsibilities?

responsibilities?		
Employer su	bsidised childcare	No(You may specify why the above support mechanism is not available to your employees.)
No		Insufficient resources/expertise
On-site child	lcare	No(You may specify why the above support mechanism is not available to your employees.)
No		Insufficient resources/expertise
Breastfeedin	ng facilities	No(You may specify why the above support mechanism is not available to your employees.)
No		Insufficient resources/expertise
Childcare re	ferral services	No(You may specify why the above support mechanism is not available to your employees.)
No		Not a priority
Internal supp	oort networks for parents	No(You may specify why the above support mechanism is not available to your employees.)
No		Not a priority
	ork bonus (only select if this e balance of paid parental	Yes(Please indicate the availability of this support mechanism.)
Yes		Available at ALL worksites
•	packs for new parents and/or er care responsibilities	No(You may specify why the above support mechanism is not available to your employees.)
No		Not a priority
	vices to support employees l/or caring responsibilities	Yes(Please indicate the availability of this support mechanism.)

Yes	Available at ALL worksites
Targeted communication mechanisms (e.g. intranet/forums)	No(You may specify why the above support mechanism is not available to your employees.)
No	Not a priority
Support in securing school holiday care	No(You may specify why the above support mechanism is not available to your employees.)
No	Not a priority
Coaching for employees on returning to work from parental leave	No(You may specify why the above support mechanism is not available to your employees.)
No	Not a priority
Parenting workshops targeting mothers	No(You may specify why the above support mechanism is not available to your employees.)
No	Not a priority
Parenting workshops targeting fathers	No(You may specify why the above support mechanism is not available to your employees.)
No	Not a priority
Other (provide details)	No

3: If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

#### **Sex-based harassment and discrimination**

1: Do you have a formal policy and/or formal strategy on sex-based harassment and discrimination prevention?

Yes(Select all that apply)	
Yes	Policy
1.1: Do you provide a grievance process in any sex-based harasssment and discrimination prevention formal policy and/or formal strategy?	Yes

2: Do you provide training on sex-based harassment and discrimination prevention to the following groups?

All managers	Yes(Please indicate how often is this training provided (select all that apply):)
Yes	Every three years or more
All employees	Yes(Please indicate how often is this training provided (select all that apply):)
Yes	Every three years or more

3: If your organisation would like to provide additional information relating to sex-based harassment and discrimination, please do so below.

#### Family or domestic violence

1: Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

No(Select all that apply)	
No	Not aware of the need

2: Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

mechanisms in place to support employees who	are experiencing family or domestic violence?
Employee assistance program (including access to psychologist, chaplain or counsellor)	Yes
Training of key personnel	No(Select all that apply)
No	Not aware of the need
A domestic violence clause is in an enterprise agreement or workplace agreement	No(Select all that apply)
No	Not aware of the need
Workplace safety planning	No(Select all that apply)
No	Not aware of the need
Access to paid domestic violence leave (contained in an enterprise/workplace agreement)	No(Select all that apply)
No	Not aware of the need
Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement)	No(Select all that apply)
No	Not aware of the need
Access to paid domestic violence leave (not contained in an enterprise/workplace agreement)	Yes
Access to unpaid leave	Yes
Confidentiality of matters disclosed	Yes
Referral of employees to appropriate domestic violence support services for expert advice	Yes
Protection from any adverse action or discrimination based on the disclosure of domestic violence	Yes
Flexible working arrangements	Yes
Provision of financial support (e.g. advance bonus payment or advanced pay)	Yes
Offer change of office location	Yes
Emergency accommodation assistance	No(Select all that apply)
No	Not aware of the need
Access to medical services (e.g. doctor or nurse)	Yes
Other (provide details)	No(Select all that apply)

3: If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below.

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
I. How many	How many Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees were promoted?			Managers	3	2	5
		Non-managers	8	5	13	
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	1	1
			Non-managers	1	1	2
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many	Full-time	ull-time Permanent	CEO, KMPs, and HOBs	0	0	0
employees (including			Managers	0	0	0
partners with			Non-managers	0	0	0
an employment		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
contract)			Managers	1	0	1
were internally			Non-managers	0	0	0
appointéd?	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
3. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees (including			Managers	0	1	1
partners with			Non-managers	2	3	5
an employment		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
contract)		Contract	Managers	0	0	0
were externally			Non-managers	0	0	0
appointed?	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	2	0	2
	N/A	Casual	CEO, KMPs, and HOBs	2	0	2
			Managers	56	87	143
			Non-managers	148	170	318

<sup>\*</sup> Total employees includes Gender X

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees (including partners with		Managers	0	0	0	
			Non-managers	9	8	17
an employment		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
contract)	Contract	Managers	0	0	0	
oluntarily esigned?			Non-managers	0	0	0
-	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
5. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees nave taken			Managers	2	0	2
orimary			Non-managers	6	0	6
carer's parental		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
eave (paid			Managers	0	0	0
and/or unpaid)?			Non-managers	0	0	0
' /	Part-time	Permanent  Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
			CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
6. How many	Full-time	ull-time Permanent	CEO, KMPs, and HOBs	0	0	0
employees lave taken			Managers	0	2	2
econdary			Non-managers	0	0	0
arer's arental		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
eave (paid		Contract	Managers	0	0	0
nd/or inpaid)?			Non-managers	0	0	0
. ,	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

<sup>\*</sup> Total employees includes Gender X

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from parental leave,	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
regardless of when the leave commenced?			Non-managers	1	0	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

<sup>\*</sup> Total employees includes Gender X

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees were promoted?		Managers	0	1	1	
		Non-managers	1	1	2	
	Fixed-Term	CEO, KMPs, and HOBs	0	0	0	
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many	Full-time	ıll-time Permanent	CEO, KMPs, and HOBs	0	0	0
employees (including			Managers	0	0	0
partners with			Non-managers	0	0	0
an employment		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
contract)			Managers	0	0	0
were internally			Non-managers	0	0	0
appointed?	Part-time	ime Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	/A Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
3. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees (including			Managers	0	0	0
partners with			Non-managers	0	0	0
an employment		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
contract)		Contract	Managers	0	0	0
were externally			Non-managers	0	0	0
appointed?	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	1	0	1
	·		Managers	0	0	0
			Non-managers	0	0	0

<sup>\*</sup> Total employees includes Gender X

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
4. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees (including partners with an employment contract)		Managers	0	0	0	
		Non-managers	0	0	0	
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
	Contract	Managers	0	0	0	
voluntarily resigned?	oluntarily esigned?		Non-managers	0	0	0
Ü	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
5. How many	Full-time	ıll-time Permanent	CEO, KMPs, and HOBs	0	0	0
employees have taken			Managers	0	0	0
primary			Non-managers	1	0	1
carer's parental		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
leave (paid			Managers	0	0	0
and/or unpaid)?			Non-managers	0	0	0
anpaia).	Part-time	time Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
6. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees have taken			Managers	0	1	1
secondary			Non-managers	0	0	0
carer's parental		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
leave (paid		Contract	Managers	0	0	0
and/or unpaid)?			Non-managers	0	0	0
apa.a).	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

<sup>\*</sup> Total employees includes Gender X

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from parental leave,	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
regardless of when the leave commenced?			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

<sup>\*</sup> Total employees includes Gender X

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees were promoted?	Permanent	CEO, KMPs, and HOBs	0	0	0	
		Managers	3	1	4	
		Non-managers	7	4	11	
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	1	1
			Non-managers	1	1	2
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees including			Managers	0	0	0
partners with			Non-managers	0	0	0
n mployment		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
contract)			Managers	1	0	1
vere nternally			Non-managers	0	0	0
appointed?	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
B. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees including			Managers	0	1	1
artners with			Non-managers	2	3	5
an employment		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
contract)		Contract	Managers	0	0	0
vere externally			Non-managers	0	0	0
ppointed?	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	2	0	2
	N/A	Casual	CEO, KMPs, and HOBs	1	0	1
			Managers	56	87	143
			Non-managers	148	170	318

<sup>\*</sup> Total employees includes Gender X

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
4. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees (including			Managers	0	0	0
partners with			Non-managers	9	8	17
an employment		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
contract)		Contract	Managers	0	0	0
voluntarily resigned?			Non-managers	0	0	0
-	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
5. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees have taken			Managers	2	0	2
orimary			Non-managers	5	0	5
carer's carental		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
eave (paid		Contract	Managers	0	0	0
and/or			Non-managers	0	0	0
unpaid)?	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
	Turt unic	Tomalon	Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
		ousuu.	Managers	0	0	0
			Non-managers	0	0	0
6. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees	i dii timo	· omanoni	Managers	0	1	1
nave taken secondary			Non-managers	0	0	0
carer's		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
oarental eave (paid		Contract	Managers	0	0	0
and/or			Non-managers	0	0	0
unpaid)?	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
	. GIT GITTO	i omanoni	Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
				0	0	0
			Managers	0	0	0
	NI/A	Cocyel	Non-managers			
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

<sup>\*</sup> Total employees includes Gender X

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employment before returning to work from parental leave, regardless of when the leave commenced?			Managers	0	0	0
			Non-managers	1	0	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Part-time Permanent  Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
			CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

<sup>\*</sup> Total employees includes Gender X

		No. of er	nployees	Number of apprentices and graduates (combined)		Total employees**
Occupational category*	Employment status	F	М	F	М	employees**
Managers	Full-time permanent	8	6	0	0	14
Professionals	Full-time permanent	6	1	0	0	7
	Casual	157	234	0	0	391
Clerical And Administrative Workers	Full-time permanent	5	0	0	0	5
	Full-time contract	1	0	0	0	1
	Part-time contract	1	0	0	0	1
	Casual	39	7	0	0	46
Sales Workers	Full-time permanent	14	12	0	0	26
	Part-time permanent	1	1	0	0	2

<sup>\*</sup> Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)
\*\* Total employees includes Gender X

			No. of employees		
Manager category	Level to CEO	Employment status	F	М	Total*
CEO	0	Full-time permanent	0	1	1
НОВ	-1	Full-time permanent	0	1	1
SM	-2	Full-time permanent	3	2	5
ОМ	-3	Full-time permanent	5	2	7
	-4	Full-time permanent	2	2	4
		Full-time contract	1	0	1
		Casual	29	47	76

<sup>\*</sup> Total employees includes Gender X

	No. of employees Number of apprentic graduates (combi				prentices and (combined)	Total employees**
Occupational category*	Employment status	F	М	F	М	employees
Managers	Full-time permanent	0	1	0	0	1

<sup>\*</sup> Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)

<sup>\*\*</sup> Total employees includes Gender X

			No. of employees		
Manager category	Level to CEO	Employment status	F	М	Total*
CEO	0	Full-time permanent	0	1	1

<sup>\*</sup> Total employees includes Gender X

		No. of er	nployees	Number of apprentices and graduates (combined)		Total employees**
Occupational category*	Employment status	F	М	F	М	employees**
Managers	Full-time permanent	8	5	0	0	13
Professionals	Full-time permanent	6	1	0	0	7
	Casual	157	234	0	0	391
Clerical And Administrative Workers	Full-time permanent	5	0	0	0	5
	Full-time contract	1	0	0	0	1
	Part-time contract	1	0	0	0	1
	Casual	39	7	0	0	46
Sales Workers	Full-time permanent	14	12	0	0	26
	Part-time permanent	1	1	0	0	2

<sup>\*</sup> Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)

<sup>\*\*</sup> Total employees includes Gender X

			No. of employees		
Manager category	Level to CEO	Employment status	F	M	Total*
нов	-1	Full-time permanent	0	1	1
SM	-2	Full-time permanent	3	2	5
ОМ	-3	Full-time permanent	5	2	7
	-4	Full-time permanent	2	2	4
		Full-time contract	1	0	1
		Casual	29	47	76

<sup>\*</sup> Total employees includes Gender X